

GENERAL FUND

General Fund	2023 Budget (\$000's)	2023 Actuals (\$000's)	2024 Budget (\$000's)	2024 Forecast (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	2027 Budget (\$000's)	Note
Revenue								
Taxation	35,735	35,841	37,858	37,877	41,209	45,238	48,596	
Taxes Allocated to Capital	(720)	(5,849)	(2,937)	(2,937)	(3,000)	(3,000)	(2,000)	
Government Grants	572	8,795	664	827	1,032	1,114	1,137	
User Charges	8,776	9,259	9,099	9,556	9,551	9,655	9,688	
Investment Income	1,000	5,366	5,002	3,998	2,300	2,300	2,300	
Total Revenue	45,363	53,412	49,686	49,321	51,092	55,307	59,721	
Expenditures (By Department)								
General Government	15,545	15,158	16,637	16,167	17,489	17,786	18,206	
Community Services	12,210	10,137	13,365	13,112	15,645	16,102	16,686	
Planning & Development	2,024	1,661	2,557	2,309	3,141	3,363	3,382	
Public Safety	10,136	19,712	11,006	10,916	11,787	12,306	12,880	
Public Works & Engineering	9,078	9,005	9,348	9,796	10,376	10,666	11,031	
Amortization	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Total Expenditures	56,331	63,620	60,780	60,167	66,611	68,396	70,358	
Net Revenue (Expenditures)	(10,968)	(10,208)	(11,094)	(10,846)	(15,519)	(13,089)	(10,637)	
Interfund Transfers								
(To) From Water & Sewer Fund	1,200	1,200	1,170	1,170	1,104	1,138	1,172	
(To) From Solid Waste Management Fund	394	394	461	461	446	459	451	
(To) From Land Development Fund	540	540	818	818	742	764	787	
(To) From Reserve	(2)	(37)	31	36	56	56	56	
Total Interfund Transfers	2,132	2,097	2,480	2,485	2,348	2,417	2,466	
Change in Fund Balance								
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(8,836)	(8,111)	(8,614)	(8,361)	(13,171)	(10,672)	(8,171)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Change in Fund Balance	(1,498)	(164)	(747)	(494)	(4,998)	(2,499)	2	
Opening Balance	9,546	14,916	14,669	14,752	14,258	9,260	6,761	
Closing Balance	8,048	14,752	13,922	14,258	9,260	6,761	6,763	

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General Fund - Expenditures by Division & Object	2023 Budget (\$000's)	2023 Actuals (\$000's)	2024 Budget (\$000's)	2024 Forecast (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	2027 Budget (\$000's)	Note
Expenditures (By Division)								
General Government								
Fiscal Services	485	1,212	387	392	439	439	440	
Mayor & Council	1,502	1,429	1,574	1,570	1,618	1,673	1,731	
City Administration	4,178	3,594	4,551	4,630	4,727	4,792	4,723	
Economic Development & Strategy	1,705	2,090	1,749	1,849	2,027	2,094	2,183	
Corporate Services	7,675	6,833	8,376	7,726	8,678	8,788	9,129	
Total General Government	15,545	15,158	16,637	16,167	17,489	17,786	18,206	
Community Services								
Directorate	1,599	1,352	1,709	1,726	1,622	1,683	1,752	
Arenas	2,832	2,733	3,023	3,129	3,164	3,257	3,369	
Library	1,465	1,279	1,525	1,526	1,655	1,713	1,776	
Parks	1,563	1,231	1,843	1,839	1,967	2,034	2,101	
Recreation	912	602	966	966	1,191	1,239	1,284	
Pool	2,032	1,485	2,416	1,950	4,163	4,238	4,400	
Curling Club	164	99	167	183	164	166	169	
City Hall	789	707	819	808	792	816	846	
Wildcat Cafe	41	22	26	94	43	43	43	
Fieldhouse	813	627	871	891	884	913	946	
Total Community Services	12,210	10,137	13,365	13,112	15,645	16,102	16,686	
Planning & Development								
Directorate	626	680	672	426	805	830	855	
Planning & Environment (HAF)	-	-	-	-	367	450	473	
Planning & Environment	988	656	1,197	1,198	1,160	1,226	1,276	
Lands & Building Services	410	325	688	685	809	857	778	



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General Fund - Expenditures by Division & Object	2023 Budget (\$000's)	2023 Actuals (\$000's)	2024 Budget (\$000's)	2024 Forecast (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	2027 Budget (\$000's)	Note
Total Planning & Development	2,024	1,661	2,557	2,309	3,141	3,363	3,382	
Public Safety								
Directorate	588	11,227	924	924	892	917	968	
Fire	8,035	7,068	8,475	8,380	8,896	7,790	8,148	
Municipal Enforcement	1,513	1,417	1,607	1,612	1,955	2,043	2,135	
Emergency Preparedness	-	-	-	-	44	1,556	1,629	
Total Public Safety	10,136	19,712	11,006	10,916	11,787	12,306	12,880	
Public Works & Engineering								
Directorate	982	865	1,050	1,078	1,387	1,450	1,522	
City Garage	994	1,170	883	1,213	969	1,008	1,048	
Public Transit	2,974	3,017	3,009	3,066	3,344	3,394	3,499	
Roads & Sidewalks	4,128	3,953	4,406	4,439	4,640	4,777	4,925	
Environmental & Regulatory	-	-	-	-	36	37	37	
Total Public Works & Engineering	9,078	9,005	9,348	9,796	10,376	10,666	11,031	
Total Expenditures	48,993	55,673	52,913	52,300	58,438	60,223	62,185	
Details of All O&M								
Wages & Benefits	29,396	27,042	32,373	31,705	35,956	37,823	39,465	
General Services	8,830	18,269	9,317	9,485	10,064	9,883	9,963	
Materials	2,737	2,026	2,945	2,731	3,251	3,183	3,233	
Maintenance	1,969	1,704	2,096	2,130	2,089	2,126	2,202	
Utility -Fuel	1,001	725	1,036	696	1,374	1,428	1,481	
Utility -Power	2,389	2,150	2,362	2,856	2,701	2,711	2,711	
Vehicle O&M	664	1,221	749	711	896	914	932	
Others (Insurance, grants & bad debts)	2,007	2,536	2,035	1,986	2,107	2,155	2,198	
Amortization	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Total Details of O&M	56,331	63,620	60,780	60,167	66,611	68,396	70,358	

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